

# Unionville-Chadds Ford School District



## 2009-10 General Fund Preliminary Budget

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Dir of Tech & Communications



# Budget Overview

Total Revenues	\$69,573,960	2.74%
Total Expenditures	<u>70,049,336</u>	3.23%
Operating Deficit	( 475,376)	
Beginning Fund Balance	<u>2,904,002</u>	Est.
Ending Fund Balance	\$ <u>2,428,626</u>	3.47%



# The "Big Picture"

- ✓ Revenue Trends
- ✓ Resource Conservation
- ✓ Priorities
  - External Mandates
  - Compliance
- ✓ Environmental Expenses
  - Economy vs. Economics
- ✓ Values
- ✓ Vision
- ✓ Assessments

# 2009-10 Expenditure Increase Summary

## Salaries:

New Positions	\$ -	
Existing Positions (net of retirements)	<u>486,034</u>	\$ 486,034

## Benefits:

New Positions	-	
Medical / Dental	176,775	
PSERS	26,620	
Other	<u>(28,294)</u>	175,101

Curriculum & Instruction		(196,946)
Building Allocations		(25,477)
Special Education		889,287
Debt Service		740,042
Pupil Services		760,102
Other Areas		<u>(616,189)</u>
Total		<u>\$2,211,954</u>

# 2008-09 Expenditure Increase Summary

## Salaries:

New Positions	\$ 855,926	
Existing Positions (net of retirements)	<u>1,563,845</u>	\$2,419,771

## Benefits:

New Positions	340,473	
Medical / Dental	464,520	
PSERS (net of Rate Stabilization)	(165,253)	
Other	<u>56,693</u>	696,451

Curriculum & Instruction

222,791

Building Allocations

21,986

Special Education

94,592

Debt Service

(184,946)

Occ. Ed., IU & Other Education

33,868

Other Areas

230,634

Total

\$3,535,147

# Expenditure Summary

## Personnel Costs

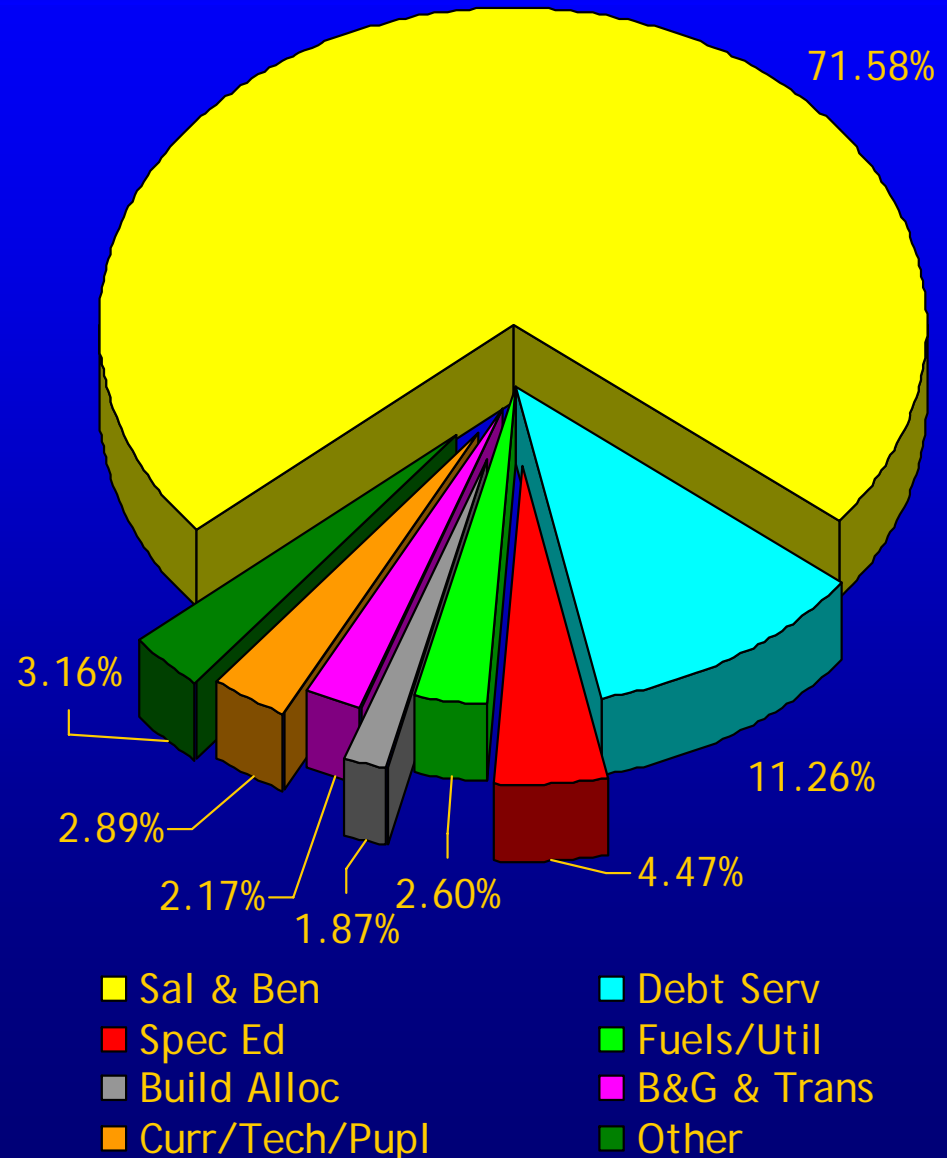
- ✓ Central Salaries & Benefits are 71.58% of total costs
  - Sub costs moved to Pupil Services
- ✓ Add another 0.78% included in other Categories for a total of 72.36%

## Debt Service

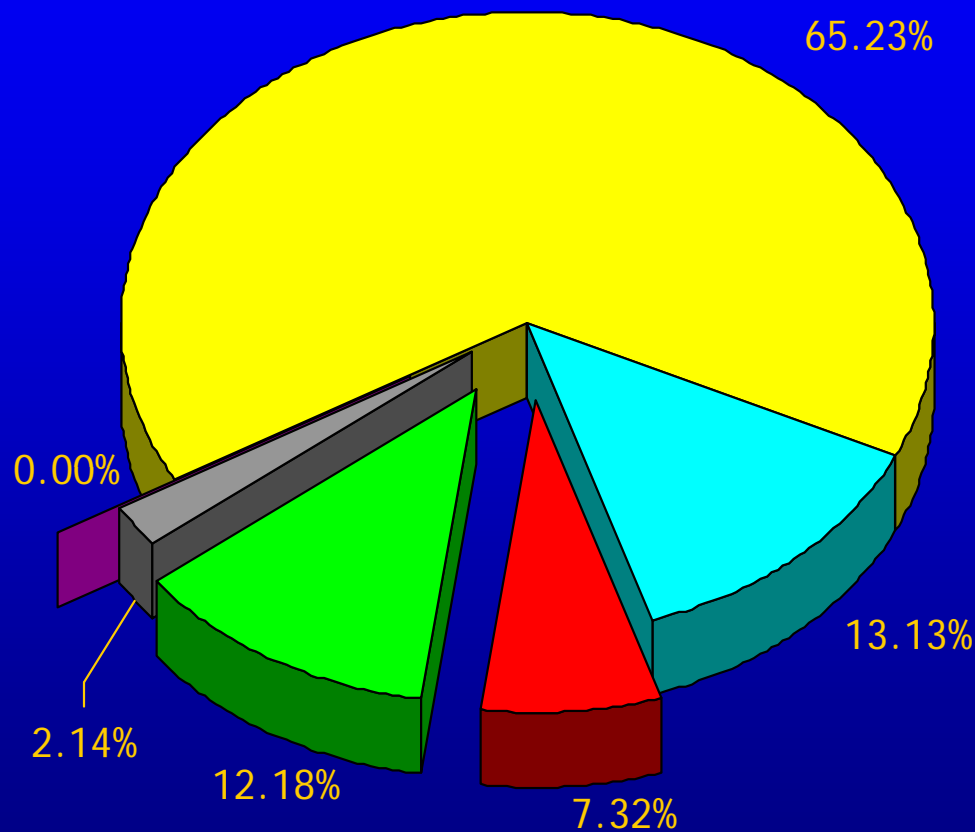
- ✓ 11.26% of total budget

## Special Education

- ✓ Continues to be a significant & growing portion at 4.47%
- ✓ Continues to be the most volatile category



# Central Salaries



Education is still labor intensive

- ✓ 78.36% Direct educational delivery & Student services
- ✓ 12.18% Buildings & Grounds and Transportation
- ✓ 7.32% Administration
- ✓ 0.00% New positions



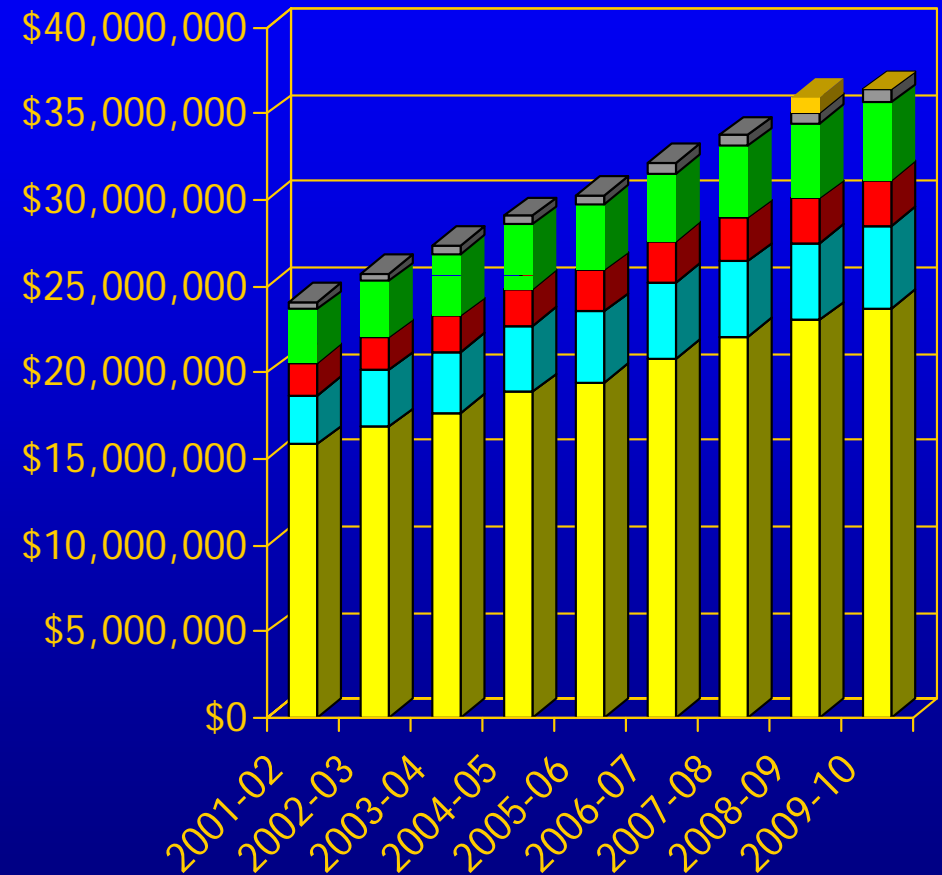
# Salary History

Substitutes moved to  
contracted services under  
Pupil Services Control  
Point

1.36% prep level moves

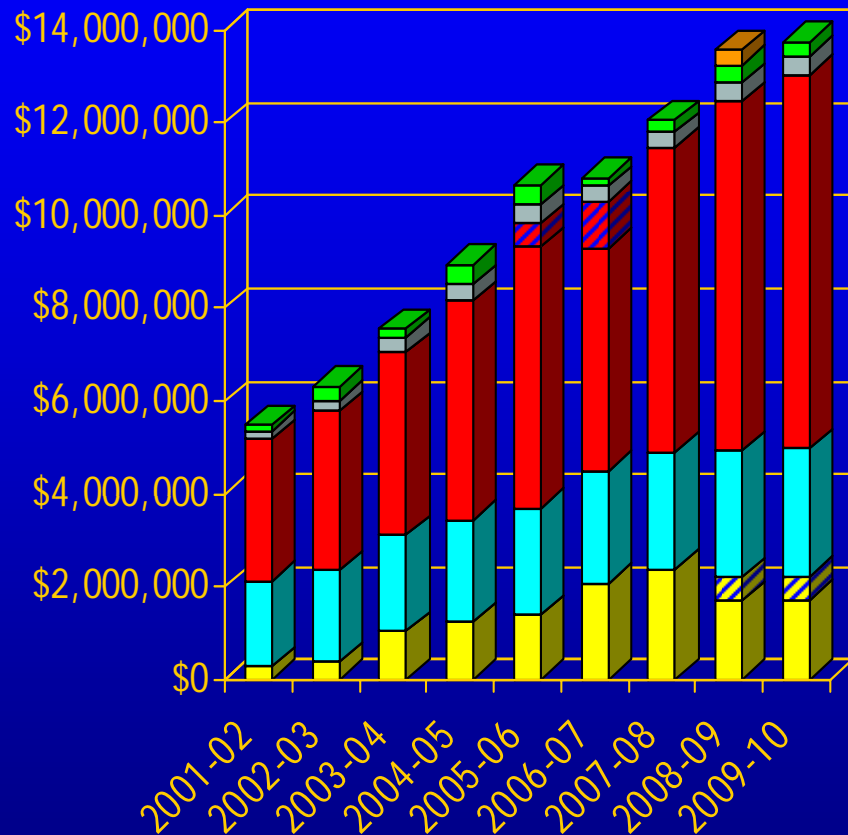
No reserves

No new supplemental  
contracts



■ Instruct      ■ Support      ■ Admin  
■ B&G & Tran      ■ Other      ■ New

# Benefits History



Either contractual or statutory

## Medical / Prescription

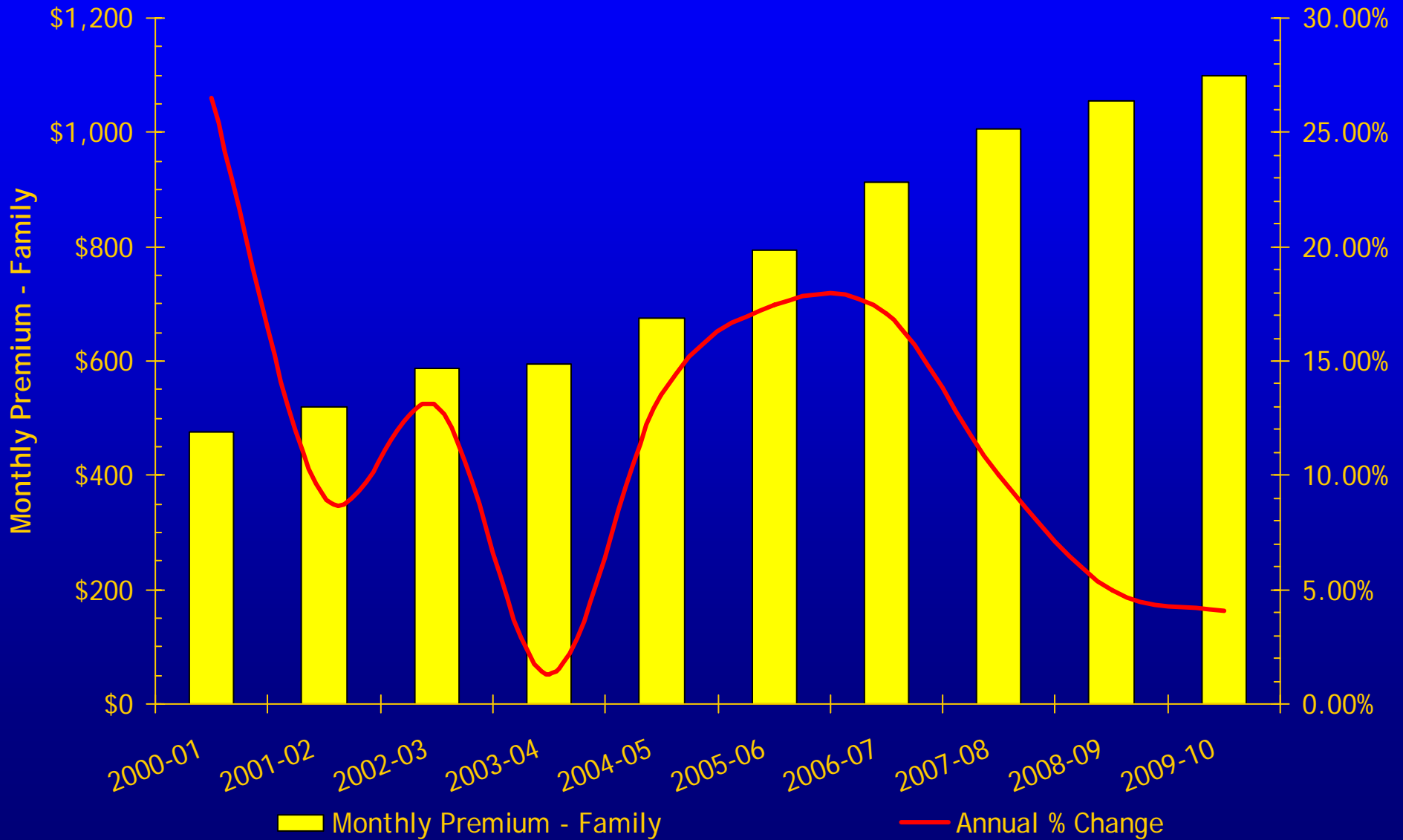
- ✓ 2009-10 is the fifth year of self-funding medical / Rx
- ✓ Medical up 4.10%
- ✓ Rx up 4.82%

## PSERS

- ✓ 4.78% vs. 4.76%
- ✓ Used 6.20%, which was also used for 2008-09
- ✓ Transfer \$511,378 to *PSERS Rate Stabilization Fund*



# Self-funded Healthcare

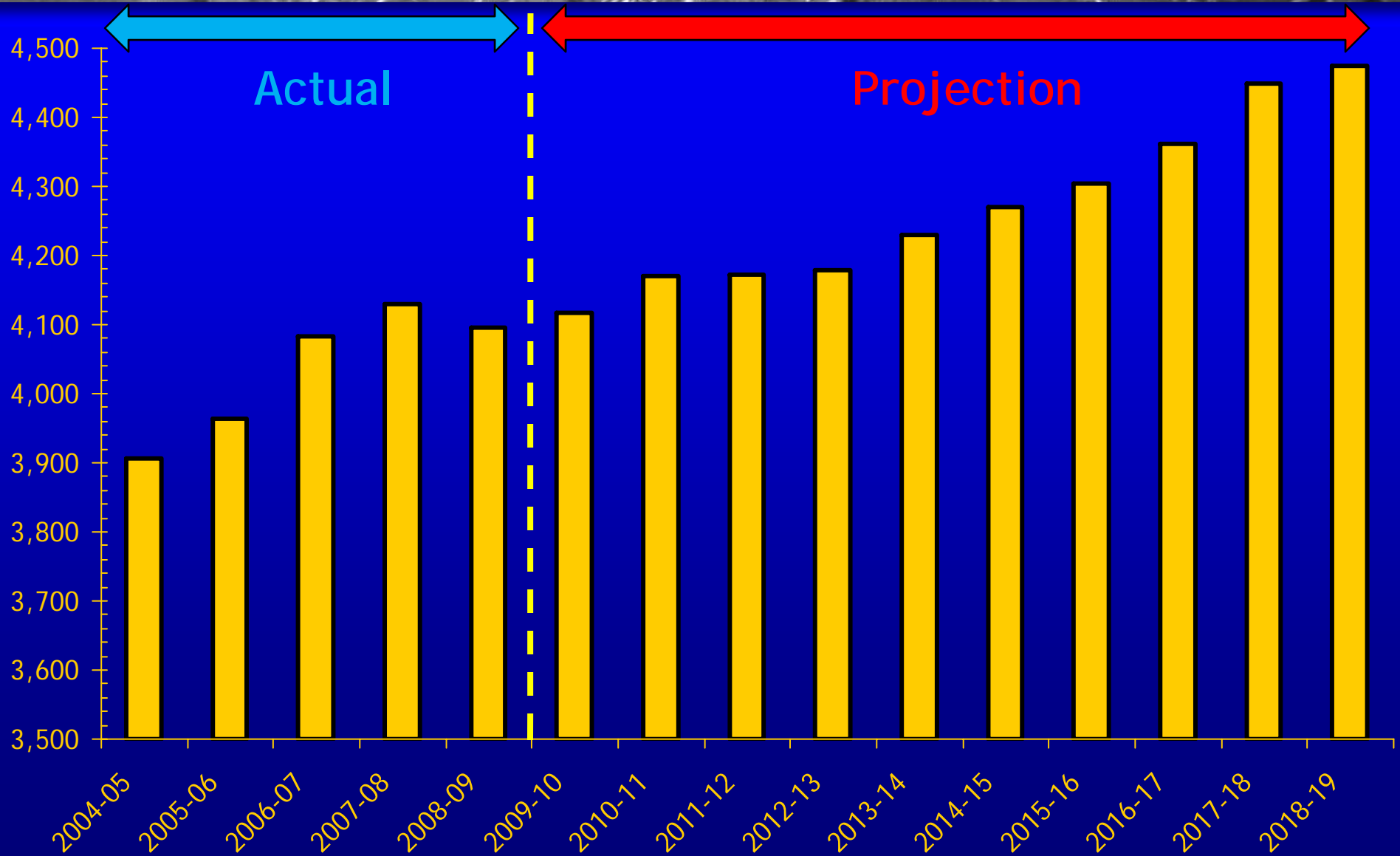


The background of the slide features a close-up, grayscale image of several coins, likely quarters, scattered across the top half. The coins are slightly out of focus, creating a textured, metallic appearance. The title text is overlaid on this background in a bright yellow color.

# Spending Control/ Revenue Enhancements

- Allocation Index has remained frozen for 4 years, despite CPI and Act 1 Index growth
- No new staff positions
- Use of outside service for substitutes to obtain better data on substitute usage
- Conference attendance restrictions put into place
- Energy Management program has helped control increasing costs of utilities
- More aggressive grant writing
- Economic stimulus funds

# 3<sup>rd</sup> Day Enrollments



# Revenue Summary

## Local Revenues

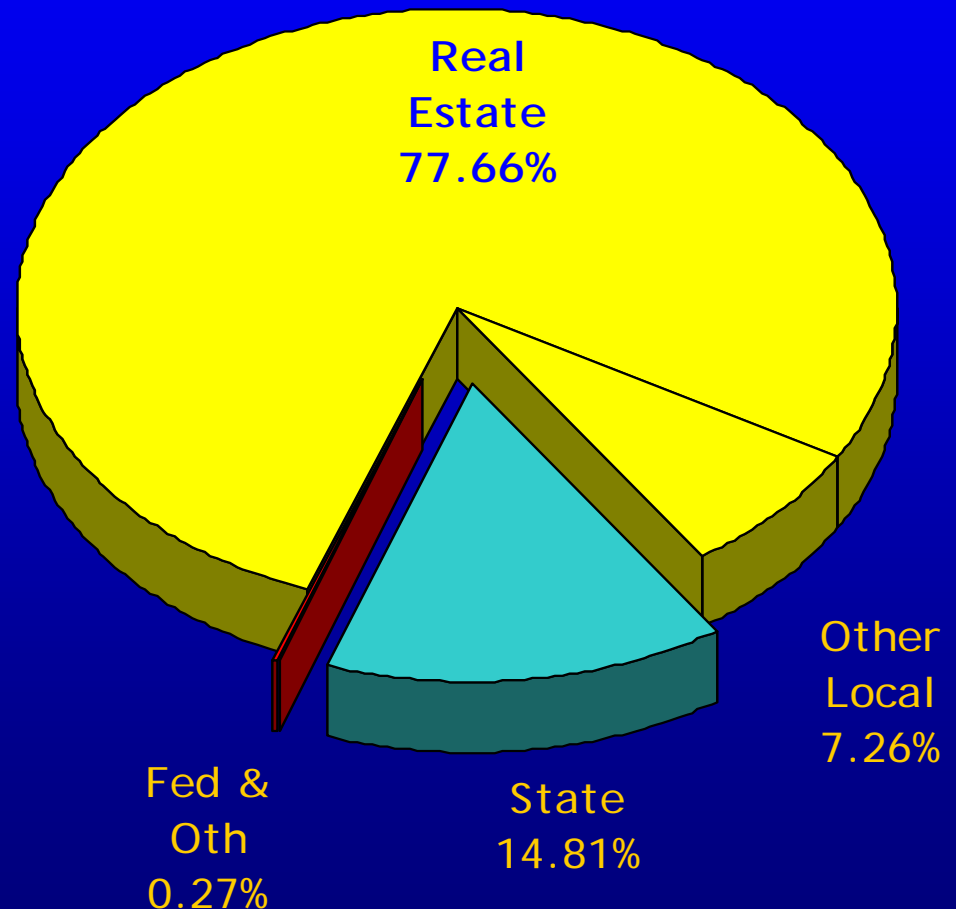
- ✓ \$59,084,395
- ✓ 84.92% of total
- ✓ Increase of 3.50%

## State Revenues

- ✓ \$10,304,022
- ✓ 14.81% of total
- ✓ Decrease of 1.24%

## Federal & Other Revenues

- ✓ \$185,543
- ✓ 0.27% of total
- ✓ Decrease of 8.46%



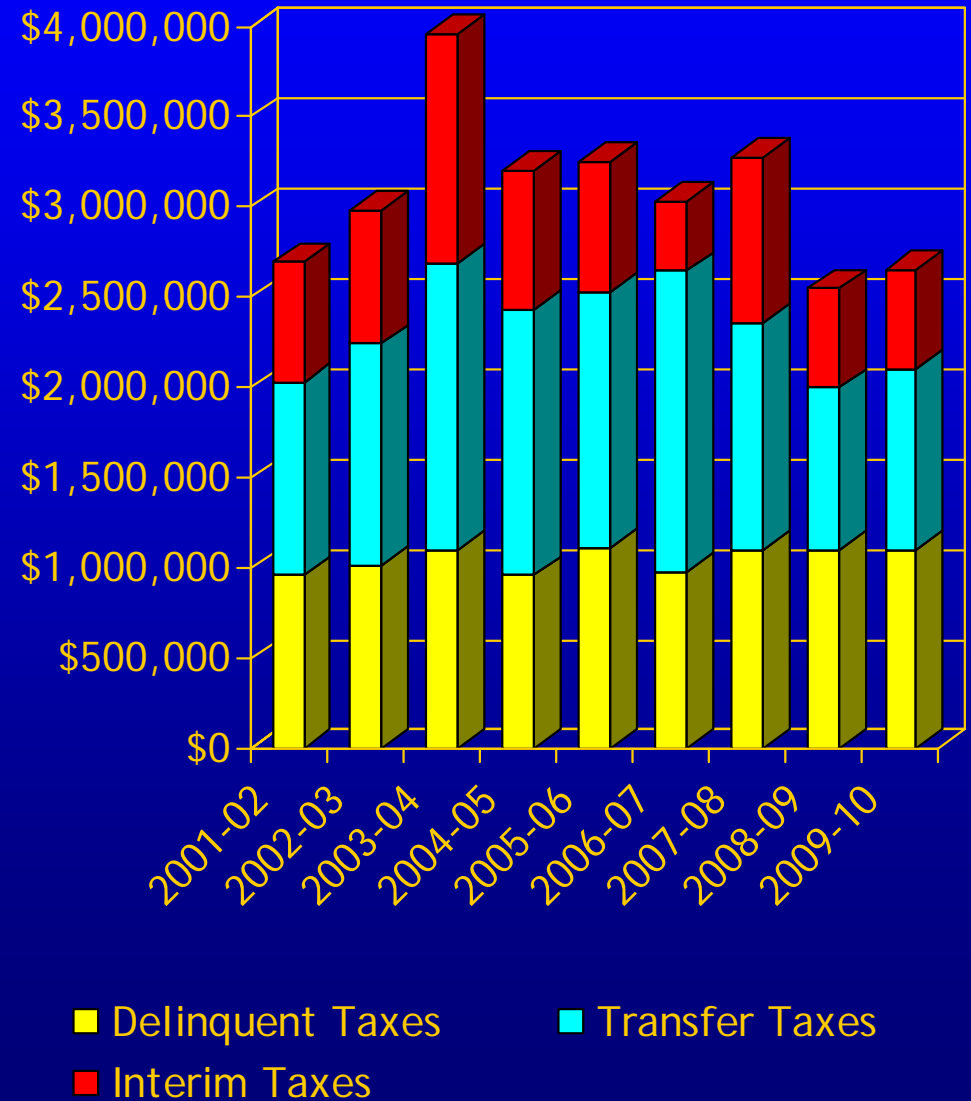
# Revenue Trend

Transfer & Interim Taxes can fluctuate significantly

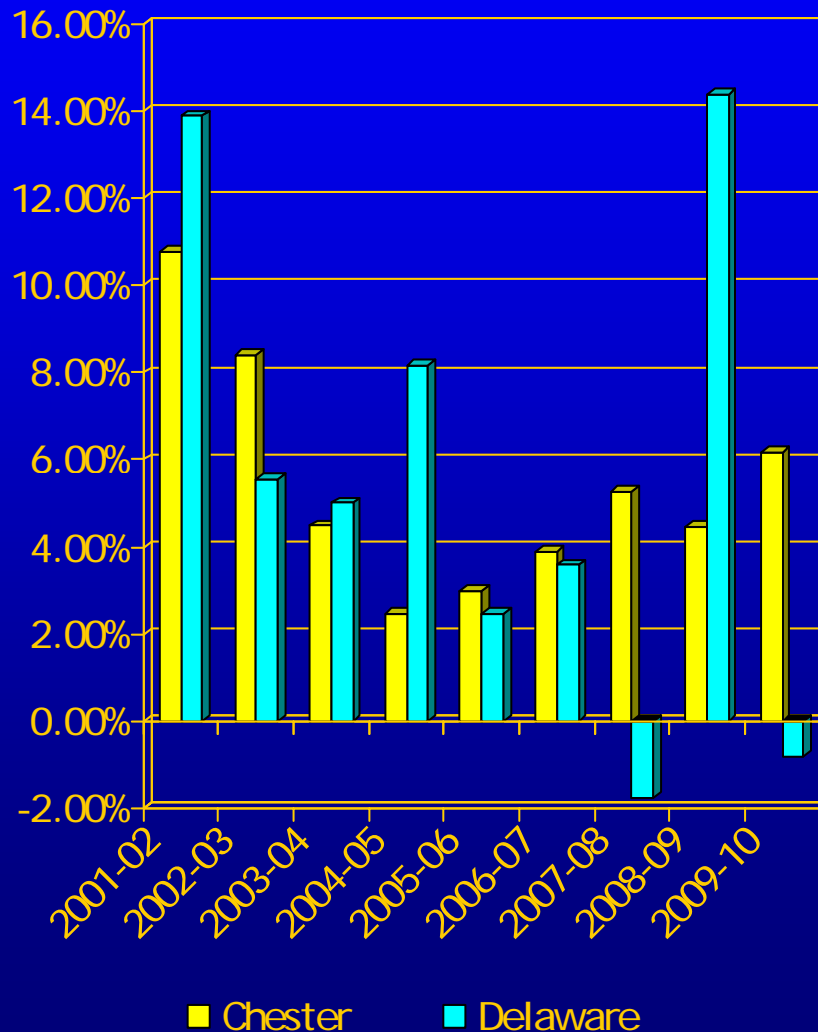
Delinquent Taxes have been most stable of three

\$2.5 million is an aggregate baseline for budgeting purposes

2008-09 & 2009-10 estimate & budget are at the 10 year low



# Millage Impact



## Current Millage

✓ Chester Co.	22.53
✓ Delaware Co.	21.14

## Proposed Millage

✓ Chester Co.	23.91
✓ Delaware Co.	20.97

## Percentage Change

✓ Chester Co.	6.13%
✓ Delaware Co.	(0.80%)

## Impact on Average Home

✓ Chester	\$ 378.01
✓ Delaware	\$ (39.79)

## Estimated State Gaming Funds Offset to Qualified Homestead Properties

✓ 2009-10	\$ 228.55
✓ 2008-09	\$ 232.81

# Assessed Value Changes

Eight figure growth in  
Pocopson & Chadds Ford

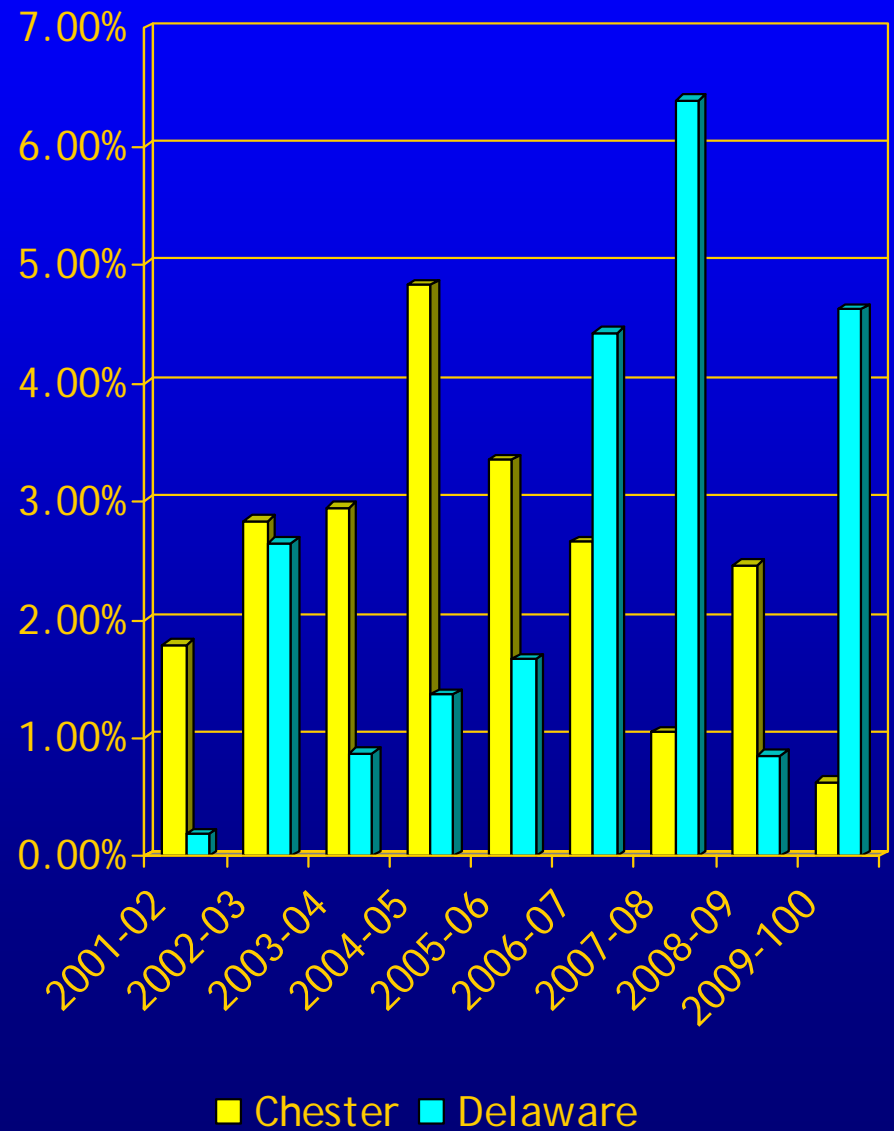
- ✓ Toll Brothers developments

Declines in three townships

- ✓ Assessment appeals

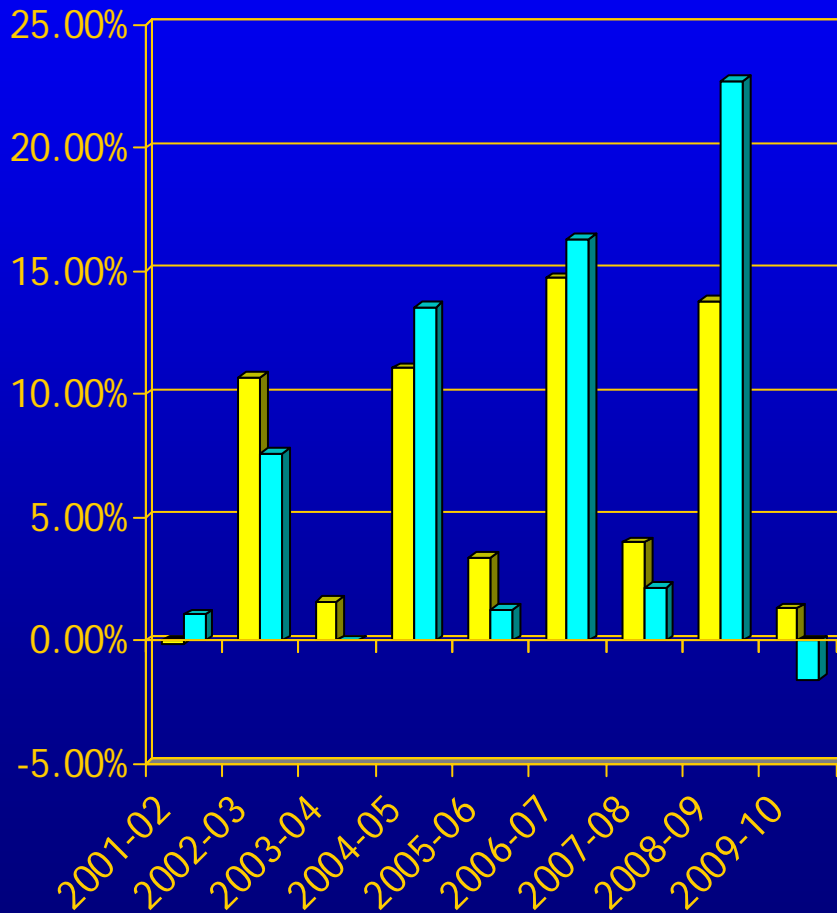
Overall assessment growth  
was 1.45%

- ✓ 0.63% in Chester County
- ✓ 4.62% in Delaware County  
(significant difference from last  
year is impacting millage split)



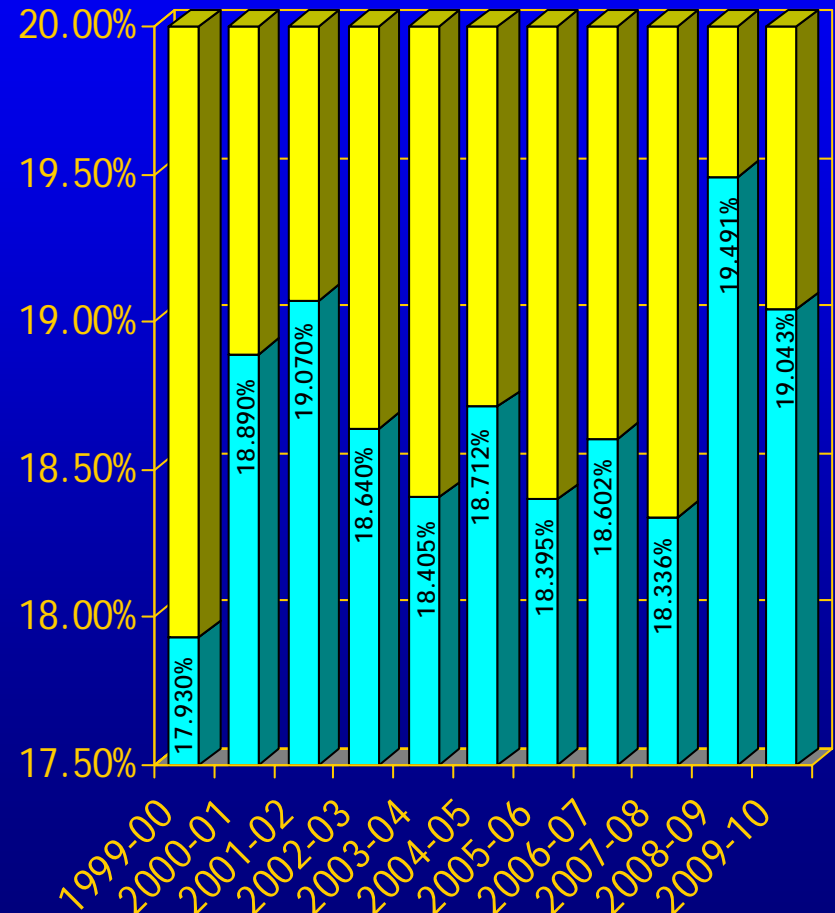
# Market Value Changes

## Annual Percent Change



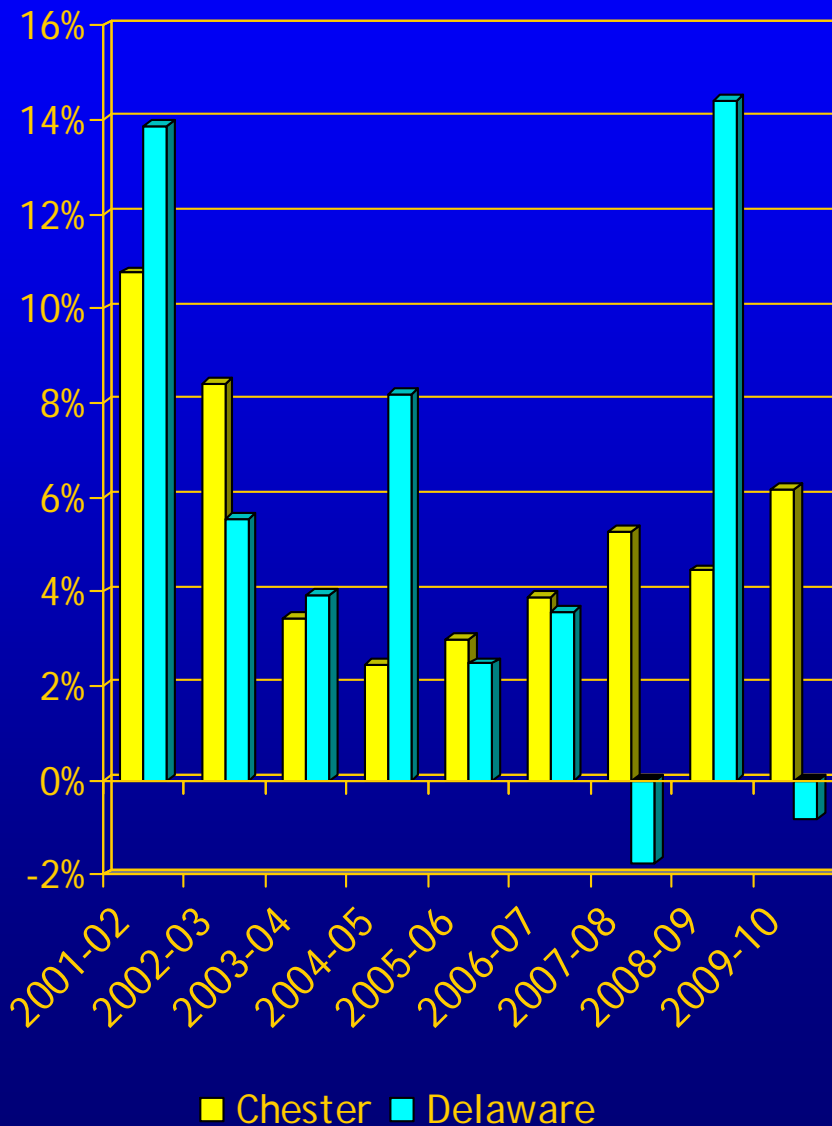
■ Chester ■ Delaware

## Delaware County Share



■ Delaware ■ Chester

# Millage Changes Are Different...



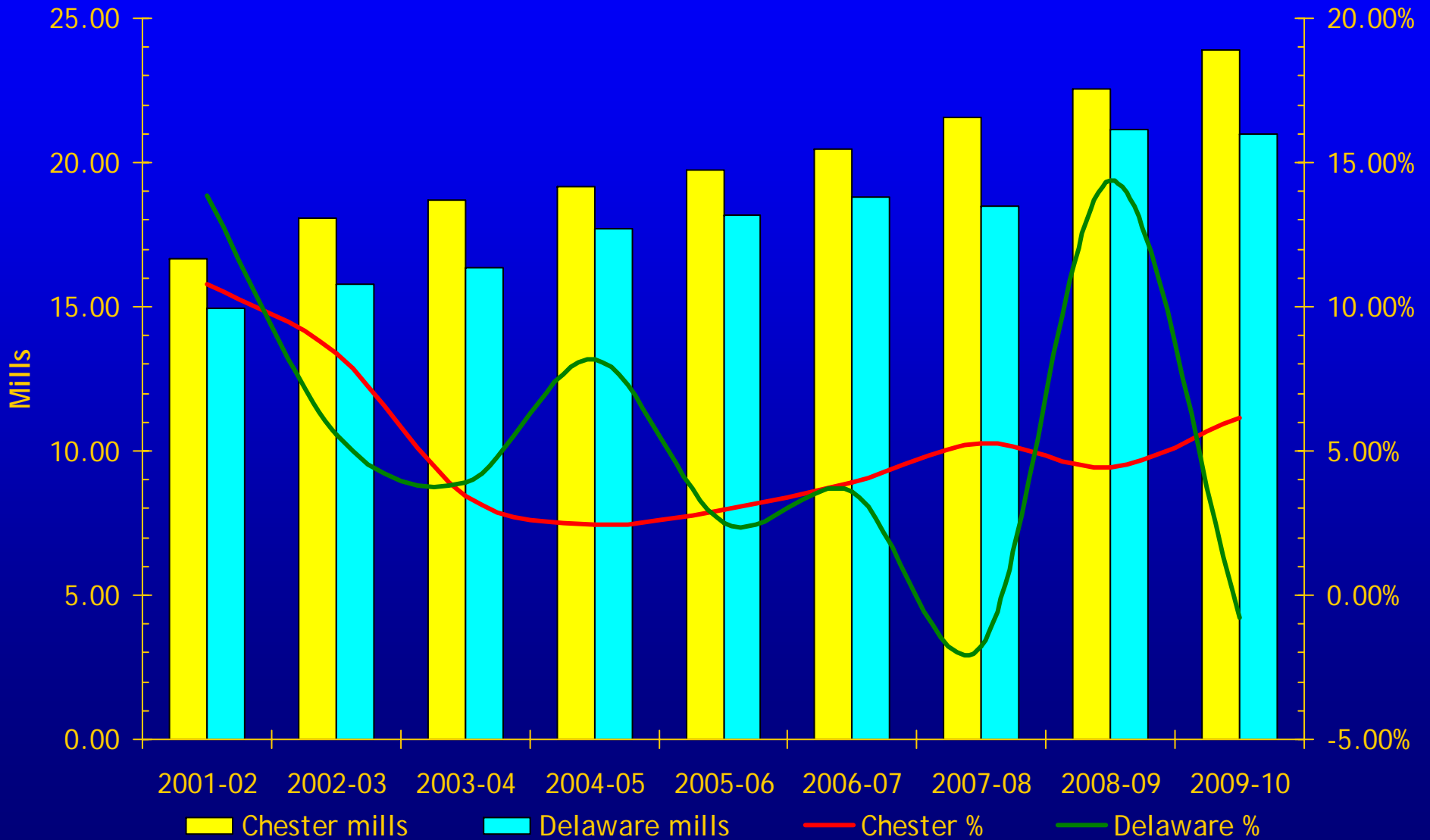
Factor of:

- ✓ Market value ratio change
- ✓ Assessed value growth
- ✓ Expenditures growth
- ✓ Other revenues growth
- ✓ Targeted fund balance

Difference in change has varied

- ✓ Low 0.06% percentage points 1997-98
- ✓ High 9.94% percentage points 2008-09

# Millage History



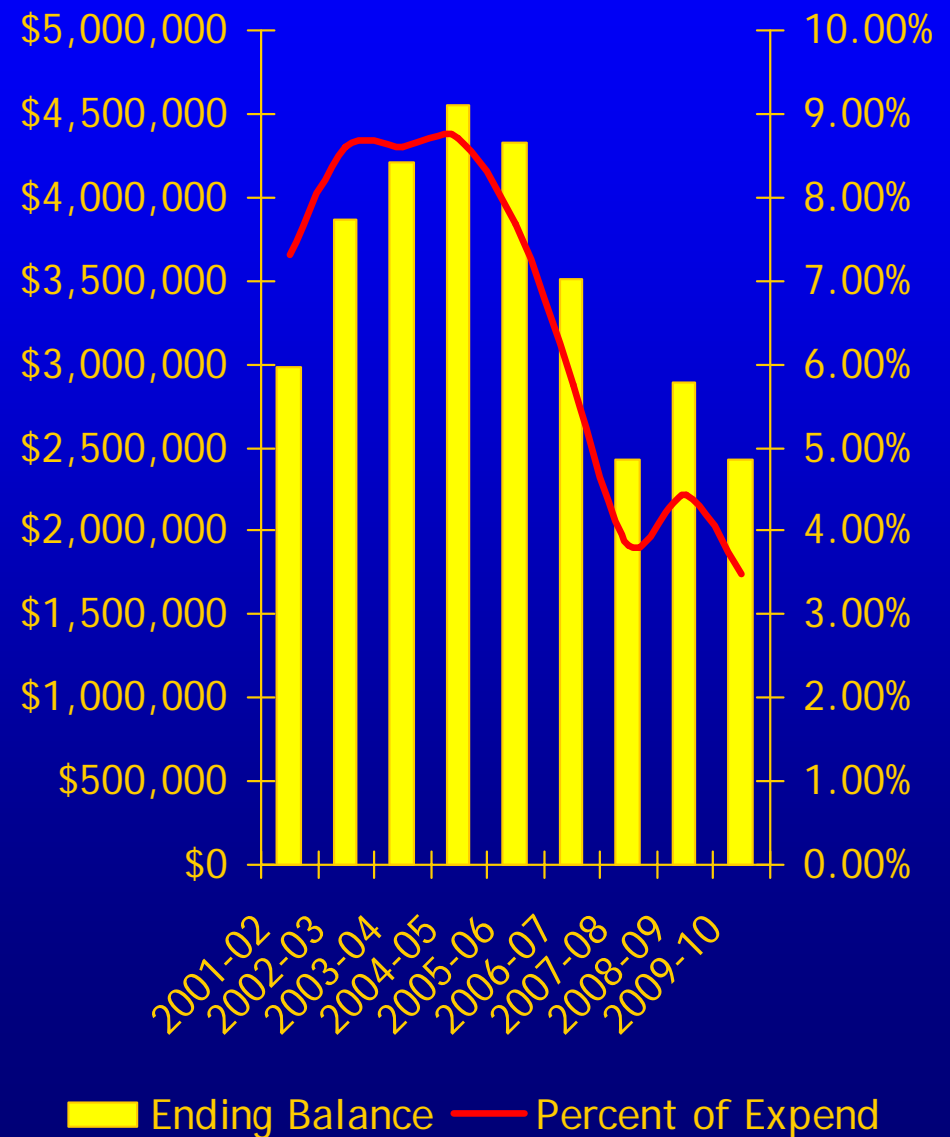
# Fund Balance

2009-10 ending at 3.47%

Maximum budgeted ending fund balance is 8%, effective 2005-06

Ending fund balance as percent of spending is a reflection of the economic times

Fund balance consideration does not include amounts in Capital Reserve Fund, Healthcare Trust Fund, Debt Service Reserve Fund or PSERS Rate Stabilization Fund



# Reserves

Three additional reserves established since 2005-06

- ✓ Debt Service Reserve Fund
- ✓ Healthcare Trust Fund
- ✓ PSERS Rate Stabilization Fund

Without reserves, funds would be included in Unreserved, Undesignated Fund Balance



# State Gaming Property Tax Relief

School District	State Alloc	Eligle Parcl	\$\$/Parcl
Avon Grove	\$ 2,673,477	7,622	\$ 351
Coatesville Area	3,987,728	15,126	264
Downingtown Area	3,883,624	18,562	209
Great Valley	1,024,069	8,254	124
Kennett Consolidated	1,401,061	6,019	233
Octorara Area	1,139,139	4,028	283
Owen J. Roberts	1,514,414	8,785	172
Oxford Area	1,585,321	5,565	285
Phoenixville Area	1,391,520	8,528	163
Tredyffrin-Easttown	2,099,751	11,711	179
<b>Unionville-Chadds Ford</b>	<b>1,488,528</b>	<b>6,517</b>	<b>228</b>
West Chester Area	3,734,590	25,645	146

# Budget Reflects & Responds to...

World Economic Situation	<i>Spending responsive to revenue constraints</i>
Long-term Needs of the District	<i>UHS Building Project funding &amp; debt service is within 11.50% of total spend</i>
Environmental Economy	<i>Escalating costs of most everything else</i>
Population projections	<i>No additional staff based on near-term student enrollments</i>
State & Federal Mandates	<i>Ever increasing need for special education services</i>



# Act 1

## Millage increase limited by Index

- ✓ 2009-10 Index is 4.1%
- ✓ Exceptions are based on dollars (not percentages) and are applied disproportionately in a multi-county situations

## UCFSD applied for Exceptions

- ✓ Special Education - \$638,709

## Maximum millages with Exceptions

- ✓ Chester County - 23.91 mills
- ✓ Delaware County - 22.01 mills



# Budget Adoption Schedule

## Additional Budget Hearings

- ✓ Tuesday, May 5 at 7:00pm UHS Library (if needed)
- ✓ Wednesday, May 6 at 7:00pm UHS Library (if needed)

## Post/Present Proposed Final Budget

- ✓ Monday, May 11 at 7:00pm Board work session  
UHS Library

## Approve Final Budget

- ✓ Monday, June 15 at 7:30pm Board regular meeting  
PES Gymnasium